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Small Rural Drinking Water System Consolidation and Infrastructure Development: Lessons Learned from California

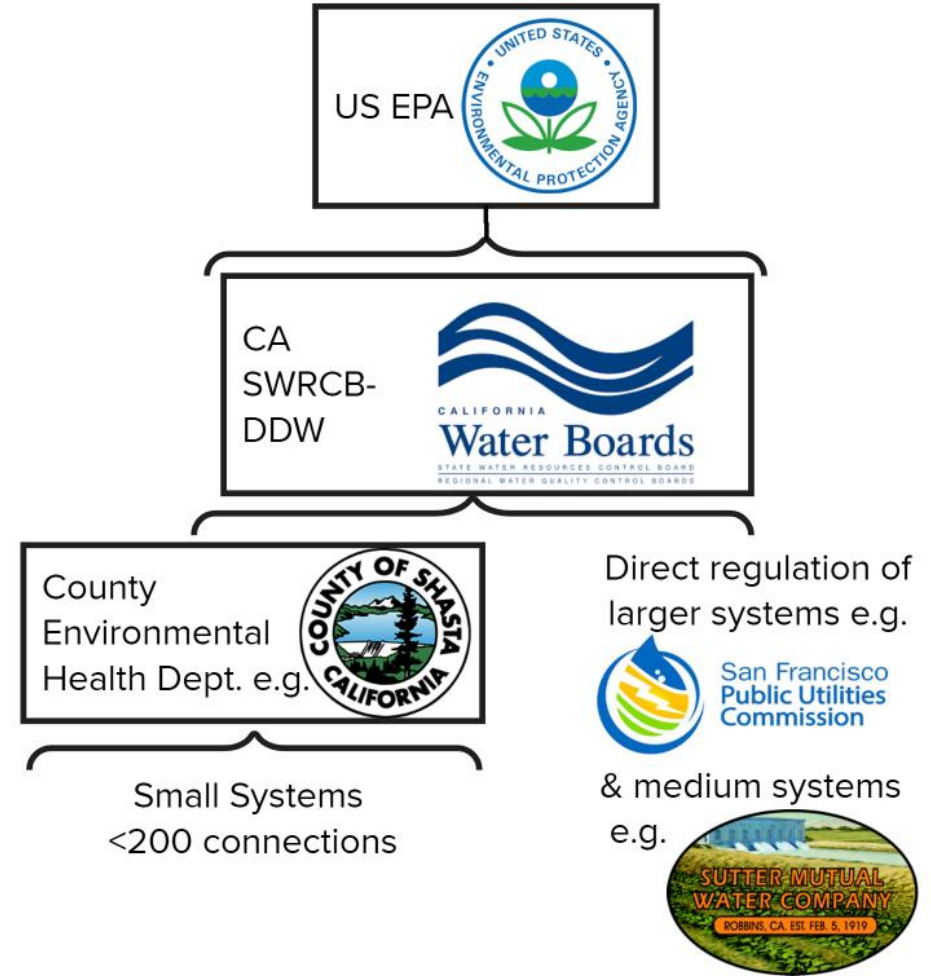
Overview

- Background: California drinking water system regulatory framework
- Prioritisation of access to clean water: HR2W & SAFER
- Scales of interest: example projects
 - Consolidation
- Programmatic takeaways
 - Common issues
 - Communication
 - Long-term success & viability
- Applicability to New Zealand



Water system regulation in California

- US EPA delegates regulation to states, sets min. Max. Contaminant Levels (MCLs)
- California regulator is State Water Resources Control Board (SWRCB), Division of Drinking Water (DDW)
- Further delegation to counties (~Councils) for small systems <200 connections
- Both private & public-owned water systems:
 - Mutual Water Companies (MWCs) or investor-owned utilities
 - City or District Water Utilities
- All systems >5 connections regulated



Prioritising access to safe water: HR2W



- CA state law (Assembly Bill 685) 2012
- “Human Right to Water” law: every Californian has a right to clean, safe, & affordable drinking water
- HR2W List: systems failing water quality (WQ) or other regulatory criteria (391 of 3231 systems)
- Typically, systems on HR2W are one or more:
 - Underserved/ disadvantaged communities (<50% median household income)
 - Rural areas
 - Small systems (serving <500 people)
 - Difficulty with staffing & administration
- HR2W is priority list for funding improvements & regulator engagement

Prioritising access to safe water: SAFER



- Total ~\$1.2B from GHG Emissions Fund & special taxes
- SAFER: **S**afe and **A**ffordable **F**unding for **E**quity and **R**esilience
 - Focus on long-term resilience of water system (financial, operational, climate, etc.)
 - Consolidation analysis- managerial, operational, and/or physical
 - Technical, managerial, financial (TMF) capacity
- Technical Assistance Program (TAP)
 - Online application for flexible assistance grants & low-interest loans
 - O&M, short-term water supply
 - Infrastructure design, purchase, & installation
 - Administration, billing, reporting support
 - Community engagement
 - TA Providers assigned for long-term success (3+ years)

Case study: Laguna Vista Elementary School

- One source well, poorly sealed
- High organic content (agricultural setting)
- Flush tanks to waste up to every 2 weeks
- Not allowed to decrease storage (fire)
- Fire storage not up to code
- Limited lifetime for well, treatment & reticulation infrastructure

Excess storage (fire)

Water age

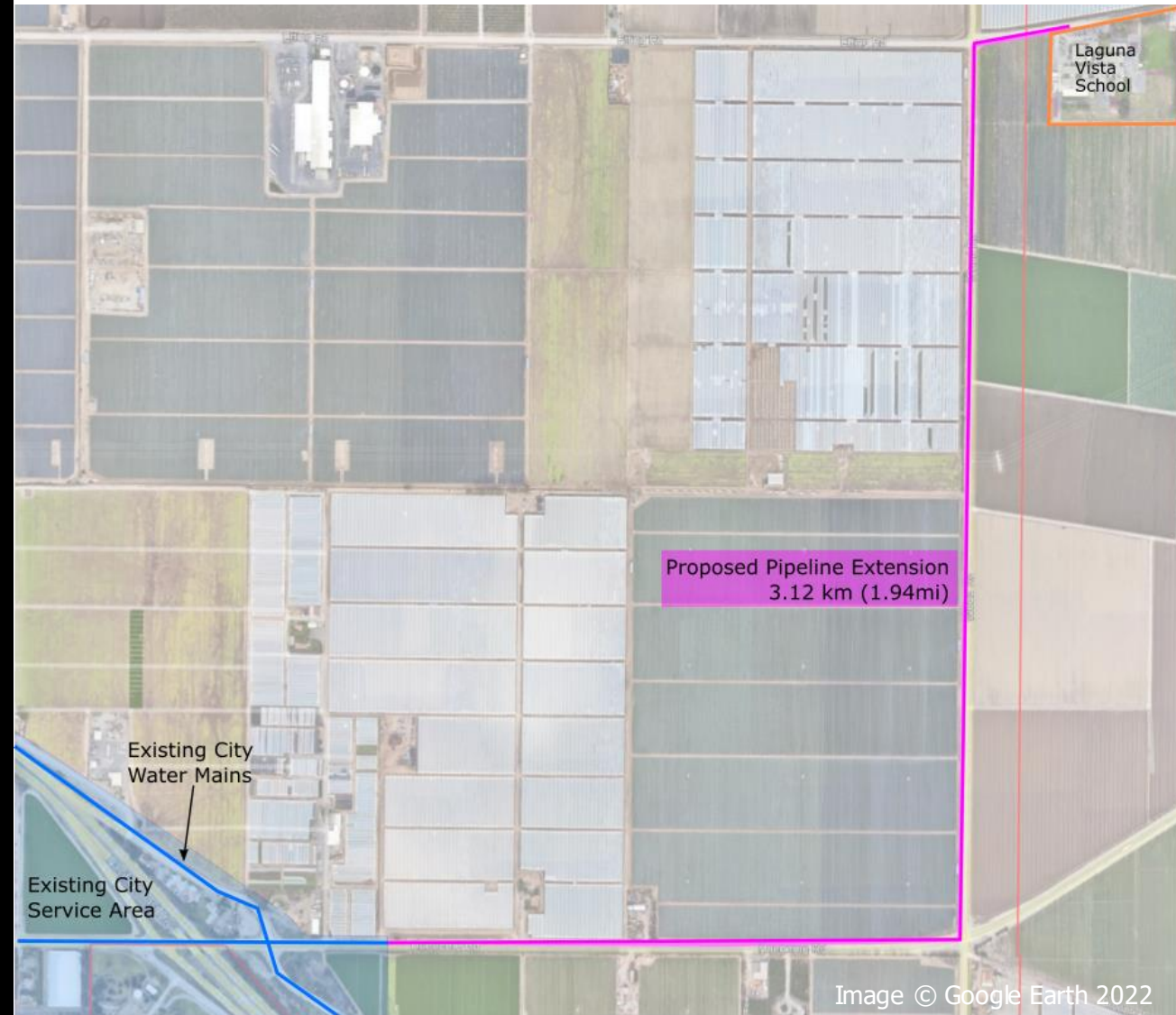
DBP formation



- 550 students & staff
- Well 1 drilled 1961
- Significant maintenance burden on school staff
- 2 x 14,000 gal (53 kL) storage tanks

Case study: Laguna Vista Elementary School Proposed Solutions

- Full (physical) consolidation with City of Oxnard
 - 3-km pipeline provides potable AND fire service
 - School becomes regular customer
 - School no longer maintains permit, treatment system, controls, or flushing
- Consider water quality in pipeline (6-inch):
 - Area to be developed in future
 - Convert potable tanks to irrigation storage
 - Occasional flushing to irrigation tanks when DBPs rise

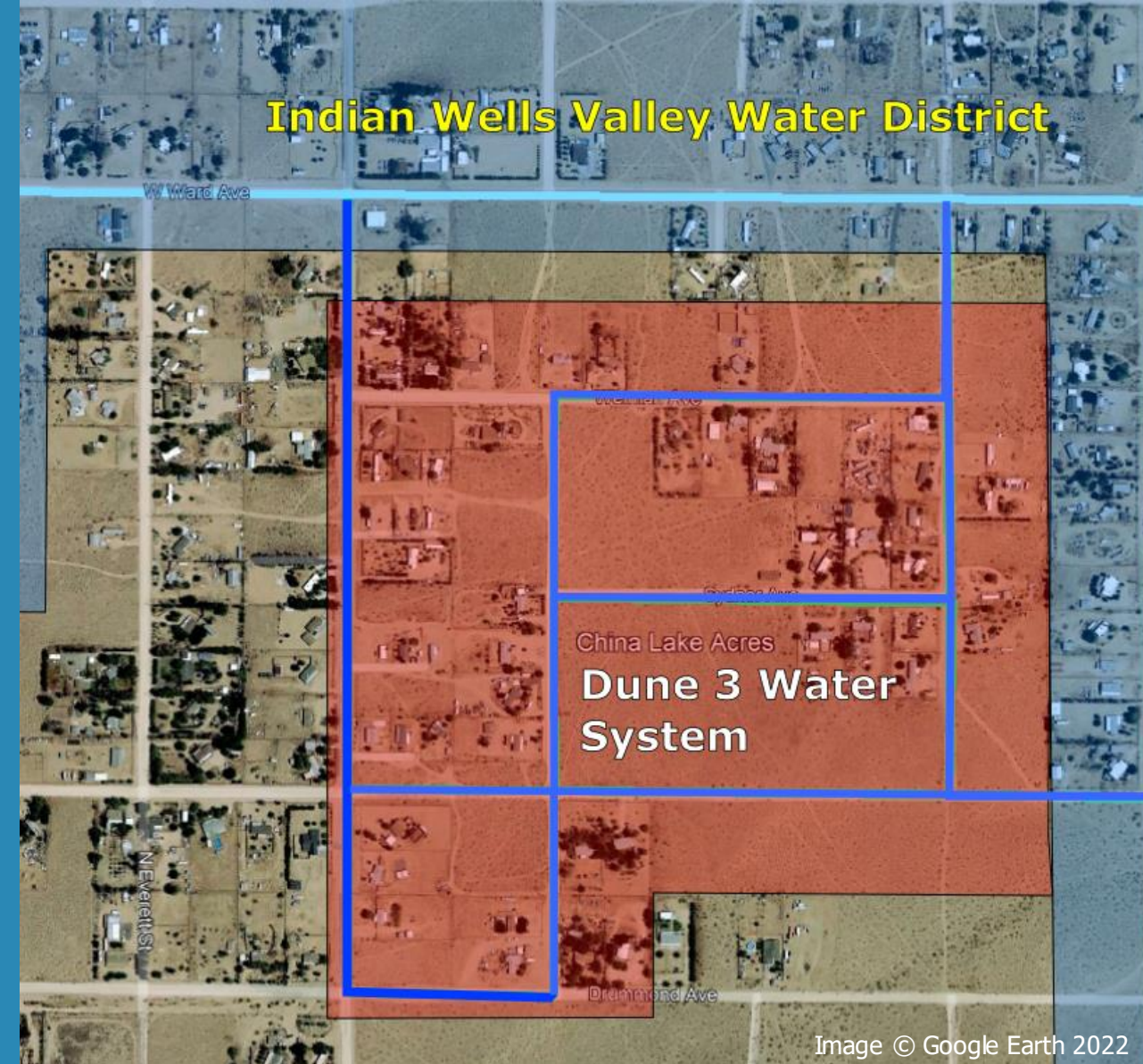


Case study: Dune 3 Consolidation

- Sparsely populated community
- Very deep wells, running dry
- Insufficient storage (maximum day demand)
- Economically disadvantaged area (MHI ~\$28,000 p.a.)
- Infrastructure under homes, across private property

Proposed Solution:

- Physical (full) consolidation with adjacent water system
- Long-term source management
- Connect all eligible properties through looped system



Lessons learned: common issues facing small, rural systems

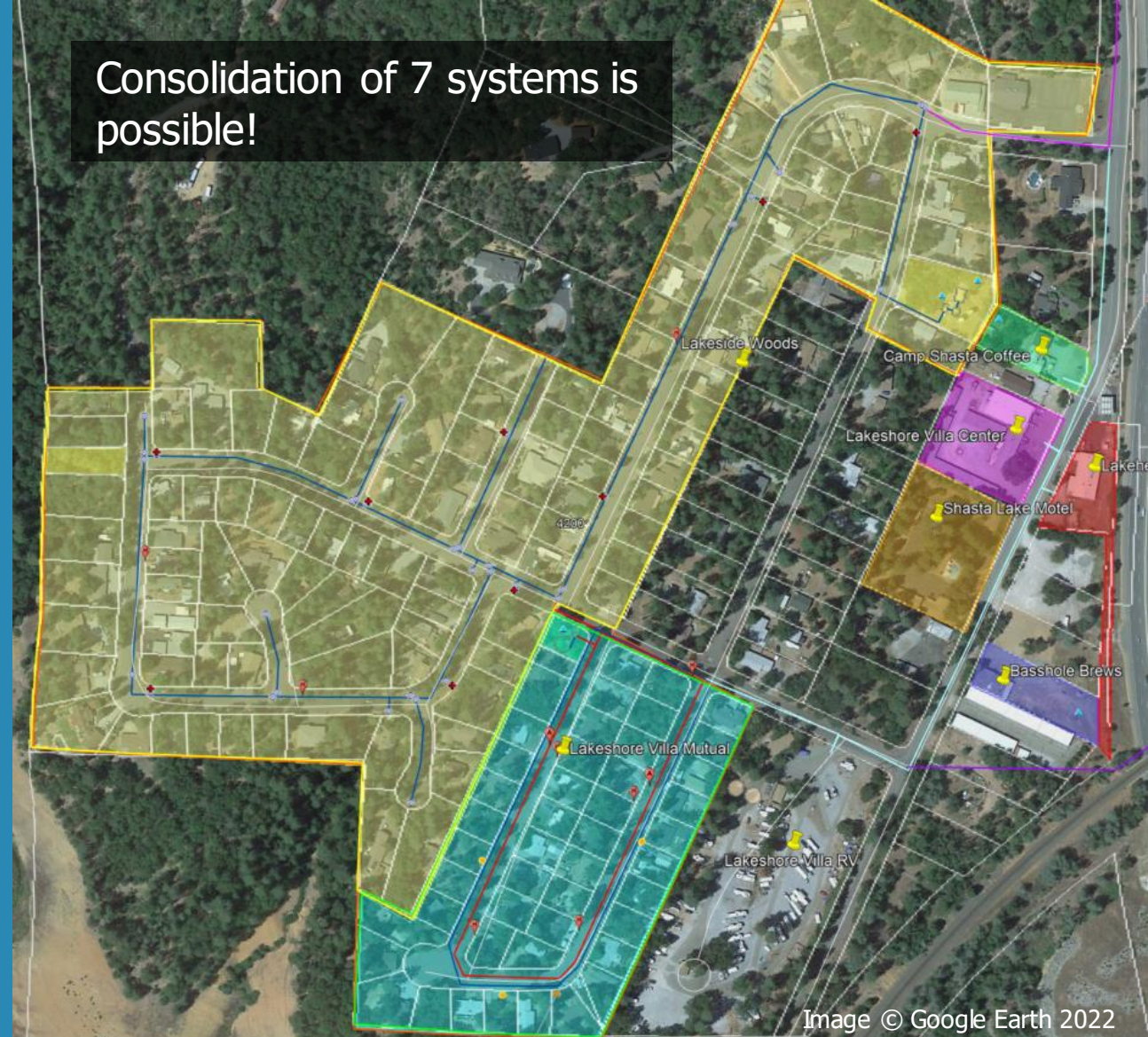
- Insufficient local funding to support O&M, planning, and necessary capital improvements
 - Often economically under-resourced
- Lack of community understanding
 - Value of safe potable water - and what this means
 - How to protect those most vulnerable
- Lack of local expertise
 - Water treatment, system maintenance, oversight/ technology
 - Financial planning & management
- Aging population (volunteers, managers)
- Distrust of outside experts & regulators



Lessons learned: communication

- Community engagement is key to project success
 - Technical solutions require buy-in from communities to succeed
 - No technology is truly a solution if recipient is unable or unwilling to employ it as intended
- Consolidation is a very emotional topic—even when funding is free!
 - Perceived loss of control and ownership (“giving away” assets)
 - Valuation of each partner’s assets (mine vs yours)
 - Ongoing collaboration & cooperation
- Emphasize community & individual benefit; need to protect vulnerable
- Be willing to listen and discuss community concerns (technical people too!)

Consolidation of 7 systems is possible!



Lessons learned: communication

- Consider cultural heritage alongside technical needs – Native American Tribes
 - Historical and alternative uses of source water
 - Careful examination of excavation/building sites for cultural resources
 - Community involvement and respect for elders
- Additional considerations for project success
 - Initiate discussions early
 - Allow extra time for approval processes
 - Be careful with terminology
 - Don't assume you understand concerns



Image courtesy of GHD Water Sciences Group

Lessons learned: long-term success & viability

- Match technology to capability, interest, & commitment of community
- Make solutions as straightforward as possible- local expertise may be limited!
 - Minimize breakable/moving parts
 - Limit specialised oversight & maintenance
 - Standardised designs
- Use remote operation/oversight or SCADA
 - Share resources & expertise- one qualified operator overseeing multiple systems
 - Simplified real-time data capture & cloud solutions for oversight & reporting
- Add controls to reduce water age
 - Improved turnover is one of the easiest & most impactful water quality controls
 - Inlet nozzles or powered mixers in tanks



Lessons learned: long-term success & viability



- Consider both current & future regulations and concerns in design
 - Treatment options consider multiple/emerging contaminants (PFOS)
 - Consider source water quality changes (climate change/algae, quantity)
- Replace ageing components nearing end of useful life- not just those which have failed
 - Funding process lengthy: future-proof
 - Relative cost of one more element small next to revisiting planning, design, & installation a few years from now
- Design for expansion or reconfiguration where possible
 - Bypass valves to allow component replacement
 - Flexible and/or expandable controls
 - Additional treatment elements (capacity or multiple types)

Observations for New Zealand

- Water Industry leaders can (and should!) lead the way with communication about the importance of water quality standards
 - Speak up at community meetings, talk with local politicians
 - Reach out on your social media (or your employer's)
- Water Quality regulations & needs tied up with politics
 - Promoting public health needs vs political control
 - Similar issues of “mine vs yours” and reluctance to cooperate
- Promote clear planning on *how* required upgrades will be funded and implemented
 - Cost savings under Reform plan clear, but how does this actually happen?



Observations for New Zealand

- Informed community members can be our greatest allies and advocates for positive change
 - Engage with tangata whenua- focus on health outcomes
 - Inspire confidence that change & more treatment/oversight is positive outcome



- Discuss value of prioritising under-resourced communities for funding
 - Common minimum standard of water quality
 - Protecting the young, aged, and immunocompromised
 - Systems with recent investment will also be eligible for upgrades as needed



Thank You!

**Contact with any
additional questions:**

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