

Jo Preston and Daniel Alexander

Risky Decisions Creating Better Infrastructure Outcomes



water
NEW ZEALAND
CONFERENCE & EXPO
17-19 OCTOBER 2023
Tākina, Te Whanganui-a-Tara Wellington

Applying Risk to Infrastructure



Clarence Valley Council

- Current population: 54,500
- Forecast growth (2041): 64,000
- Storage for WTP upgrade

Tamworth Regional Council

- Current population: 64,000
- Forecast growth (2041): 80,000
- Additional drinking water storage for growth

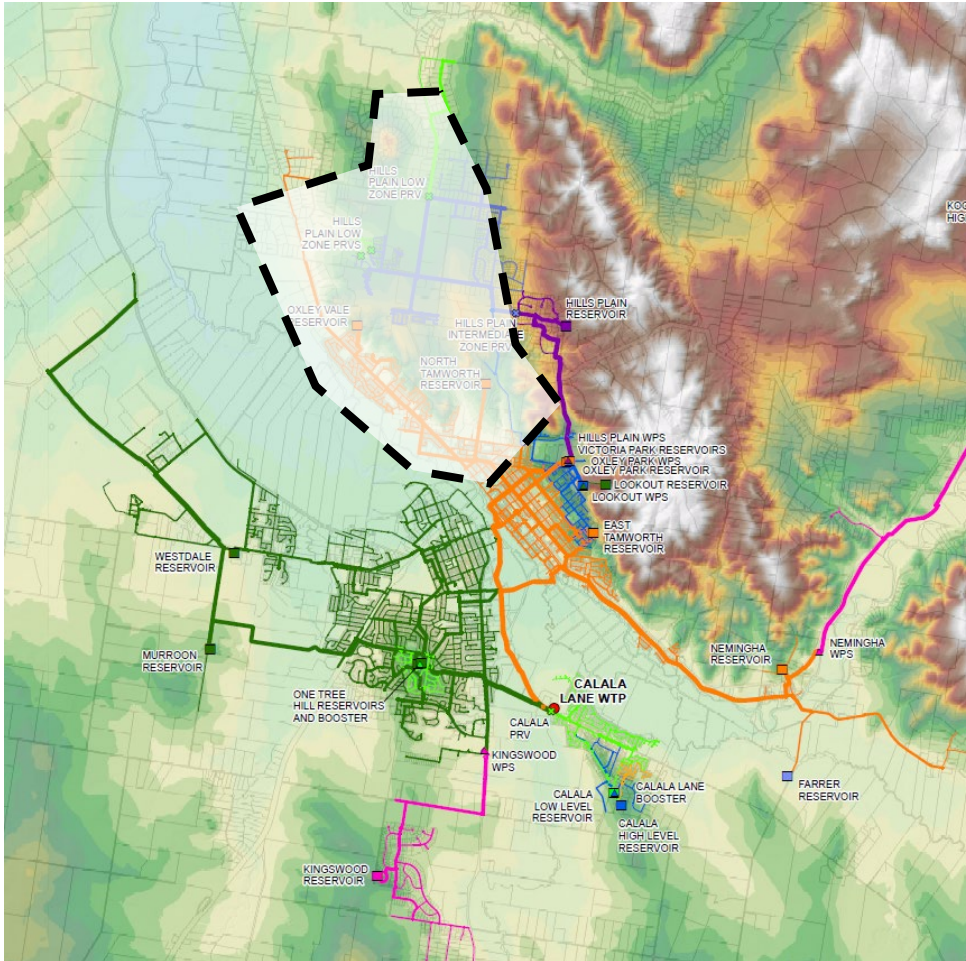
Central Coast Council

- Current population: 350,000
- Forecast growth (2050): 470,000
- WTP upgrade capacity

One Tree Hill Reservoir Tamworth Regional Council



Council Context - Planning



- Major planning decision by Council
- Model build process was triggered by the size of the development area
- Iteration 1 focussed on Hills Plains
- Iteration 2 included all development areas

Flexible Design Criteria

PUBLIC WORKS DEPARTMENT
DESIGN GUIDELINES FOR WATER SUPPLY SCHEMES

1 DESIGN CAPACITIES

A long-term water supply strategy is developed for a town to provide for projected water requirements in accordance with sound engineering and economic practice. This will normally lead to a decision to carry out construction in stages.

The capacity of any component (such as a pump or dam) depends on the economics and practicality of duplicating, replacing or enlarging that component in the overall water supply strategy.

2 WATER DEMAND AND DEMAND MANAGEMENT

In view of the increase of capital works and the competition for water resources, authorities should make use of demand management measures to effectively manage their schemes by reducing leakage and controlling growth in water consumption. The available demand management measures include the following:

- communication between the authority and its consumers to achieve efficient water use through consumer education campaigns.
- suitable water pricing to provide financial benefits to consumers to reduce water use and to reinforce other demand management measures.
- use of water saving household devices to conserve water including flush toilets, shower heads and water saving washing machines and dishwashers.
- use of drought resistant garden plants, adoption of mulch and shade, use of drip irrigation systems and dissemination of guidelines on garden watering.
- water conservation through a systematic programme of inspection and repair.

Meeting all consumers in conjunction with a suitable pricing structure is a pre-requisite for demand management. Reduction of leakage can result in significant cost savings providing a sound incentive for the implementation of leak detection programmes in water supply systems. The economic benefits of leakage reduction and other demand management measures are greatest immediately before the need for headworks augmentation as large savings can be made by significant deferral of capital works.

Organisational Capability

WATER SUPPLY CODE OF AUSTRALIA

WSA 03–2011 Version 3.1



WATER SERVICES ASSOCIATION OF AUSTRALIA

MAIN MENU

- Part 0: *Glossary of terms, Abbreviations and References (including Introduction)*
- Part 1: *Planning and Design*
- Part 2: *Construction*

PRINT VERSION FILES

- Print version of the Code
- Artwork for ring binder

Registration form

Welcome to Version 3.1 of the third edition of the Water Supply Code of Australia, WSA 03-2011. Version 3.1 replaces Version 2.3 of the Water Supply Code of Australia, WSA 03-2002. Please take time to register (link below) your copy so we can keep you up to date with any amendments to this Code and any other relevant matters. This edition addresses the design and construction of water and non-drinking supplies, and incorporates much of the additional material published by utilities that have adopted the Code. It has been simplified to two parts that address planning and design and construction, testing and commissioning. Standard drawings have been replaced by figures throughout the Code to demonstrate design and/or construction principles that need to be incorporated in a set of project specific design drawings. Appendices are linked to the WSAA website. The files contained in this folder are in PDF format which require the Adobe Reader Program, Version 7.0 or later, for viewing. If you do not have Adobe Reader please click on the icon below to download a free copy.



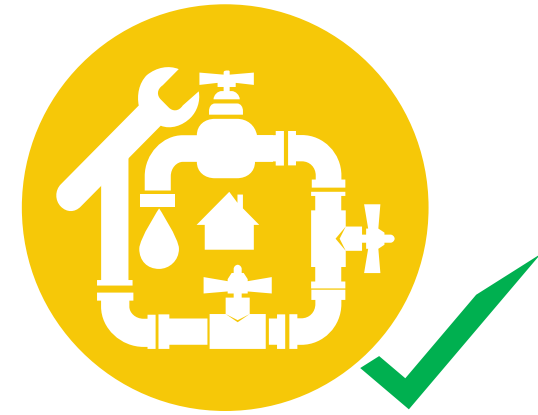
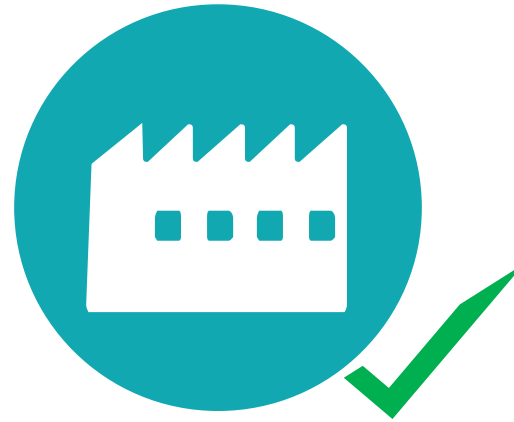
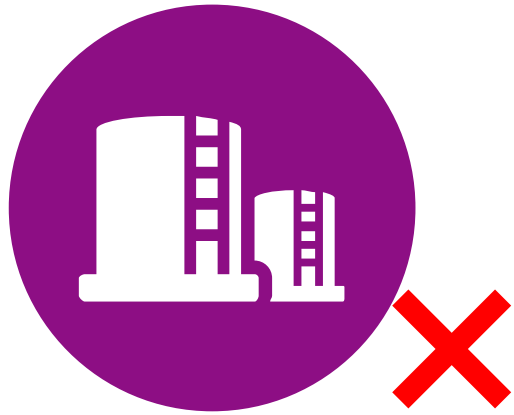
To print a full copy of the Code please use the print version files (links at left). Copies of the Code front cover and spine artwork are included for your ring binder.

- Employ emerging technologies, such as:

Assessing the Risk



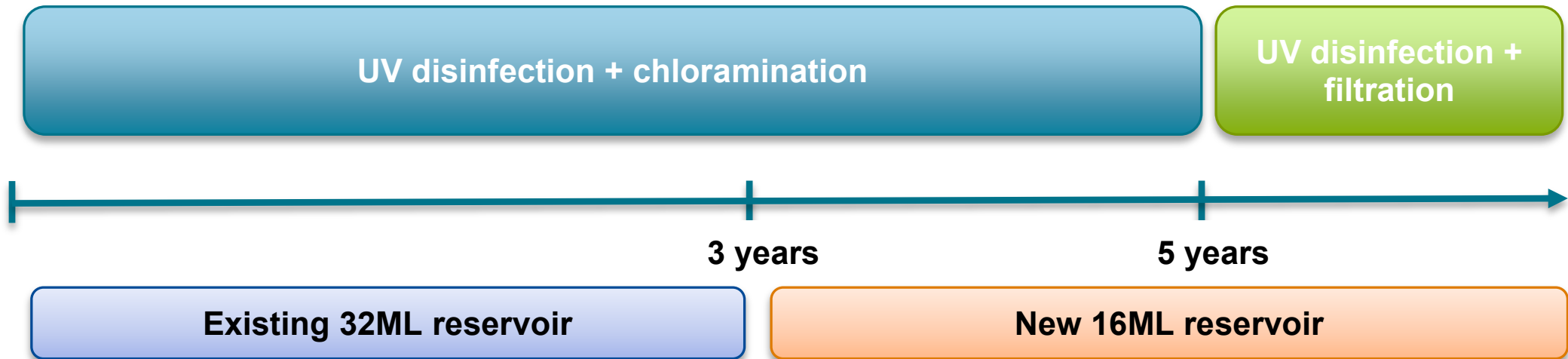
Risk Assessment Outcomes



Rushforth Road Reservoir Clarence Valley Council

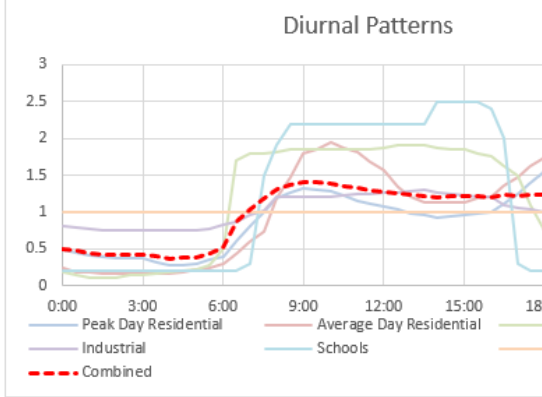
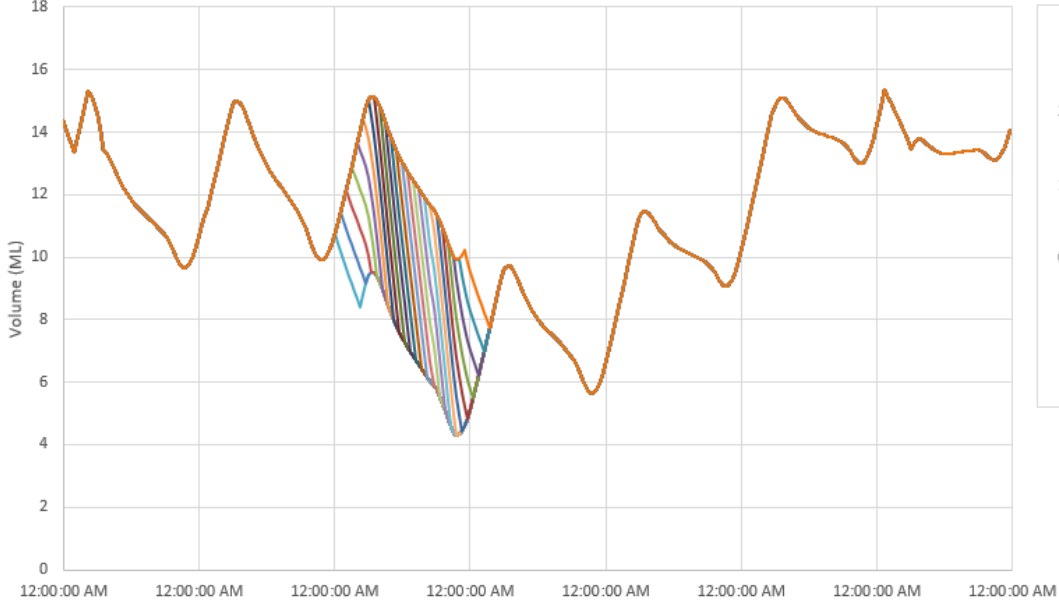


Drivers for Change



RISC Tool

PDD: 30 ML/d	Reservoir Volume: 16 ML	Initial Water Level: 90%
Production: 30 ML/d	Failure Duration: 5 hours	No of failures: 24
Initial Failure day: 3	Initial Failure hour: 0	Day 3, hour 0
Simple Depletion Analysis? <input type="checkbox"/> NO		



Risk Assessment Outcomes

Risk Rating	Risk Event	Projected interruption duration
Extreme	Turbidity	No interruption
High	Algae	No interruption
High	Source contamination	TBD – subject to water quality risk assessment & ALARP actions
High	Bushfire	No interruption
High	Erroneous data	No interruption
High	Outlet failure	No interruption
High	Biofilm (low velocity)	No interruption
High	Tunnel collapse	No interruption
High	Valve seizure	No interruption
High	Loss of UV	No interruption
High	2ML reservoir failure	No interruption
Moderate	Earthquake	No interruption
Moderate	100ML reservoir failure	No interruption
Low	Filter failure	No interruption

An aerial photograph of a wastewater treatment plant (WTP) facility. The image shows several large, rectangular buildings with white roofs, likely aeration tanks or clarifiers, arranged in a row. A central circular tank is visible. The facility is surrounded by dense green trees and vegetation. In the foreground, there are several large, brown, rectangular objects that appear to be pieces of equipment or materials. A pair of large, gold-rimmed sunglasses is overlaid on the right side of the image, partially obscuring the trees and the circular tank. The text "Mardi WTP Upgrade Central Coast Council" is overlaid in the top left corner in a white, bold, sans-serif font.

**Mardi WTP Upgrade
Central Coast Council**

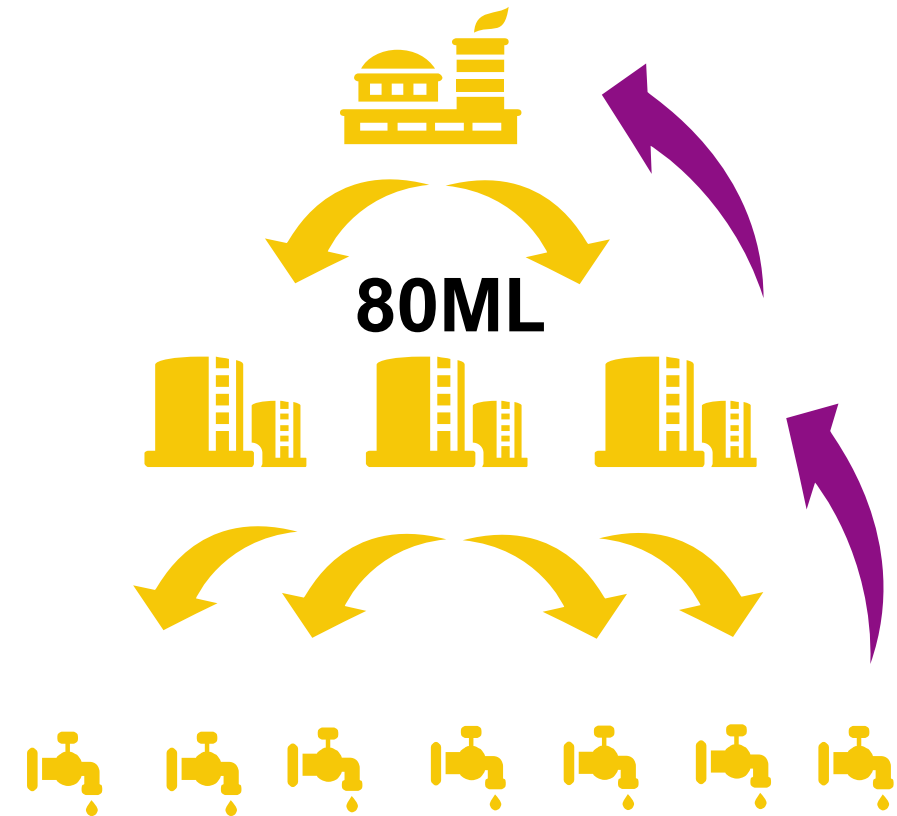
Mardi Water Treatment Plant Central Coast Council

Problem

- ✗ Water quality targets
- ✗ Disinfection by-products (THM's)
- ✗ Blue green algae
- ✗ Chlorine decay
- ✗ Transfer arrangements

Solution

- ✓ Treatment process upgrade
- ? Capacity upgrade to 160ML/day



Scenario Analysis



11 “most reasonable worst case’ scenarios



RISC tool variables



3 risk ratings per scenarios

- Current state – 110ML/day
- Future state – 160 ML/day
- Optimal state - ?? ML/day

EVENT

Loss of raw water supply to Somersby WTP from pipeline or pump station failure

VARIABLES

All network storages are available; peak demand; no output from SWTP for 1 week; MWTP at full capacity; 30ML/day transfer

RISK OUTCOMES

CURRENT CAPACITY	PROPOSED CAPACITY	OPTIMAL CAPACITY
110 ML/day	160 ML/day	130 ML/day
Unlikely	Unlikely	Unlikely
+ Catastrophic (totally depleted)	+ Insignificant (unaffected)	+ Moderate (80 ML)
= HIGH	= LOW	= MEDIUM



So, what did we discover?






- Current state = supply discontinuity
- 160ML/day = significant risk buffer
- 150ML/day = risk appetite achieved



But what about the uncertainties?

- ? Growth projections extrapolated
- ? Climate change impacts
- ? Population migration

To wrap up

-  Shift to risk-based design approach
-  Adapt existing processes
-  Understand risk appetite
-  Operational experience + theoretical knowledge
-  Prudency & efficiency